





33rd WORLD COOPERATIVE CONGRESS

1-3 DECEMBER 2021 • SEOUL • REPUBLIC OF KOREA

Programme

30 November

1 December

2 December

3 December



EXAMINING our cooperative identity



STRENGTHENING our cooperative identity



COMMITTING TO our cooperative identity



LIVING our cooperative identity

Walkerhill Convention 177 WALKEHILL-RO, GWANGJIN-GU, SEOUL, 04963, KOREA Telephone: 82 2 455 5000 / Fax: 82 2 452 6867 www.walkerhill.com

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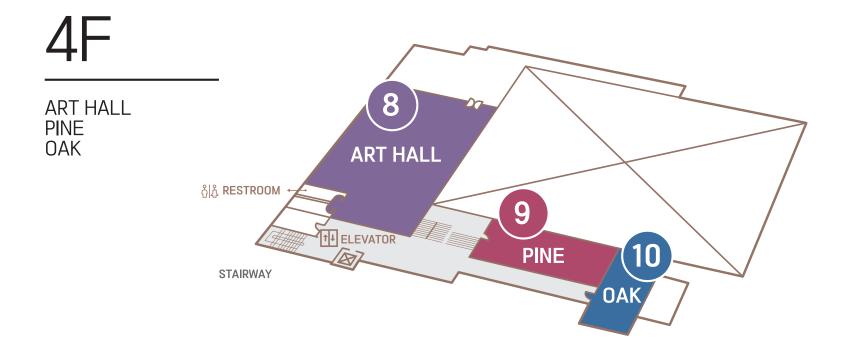


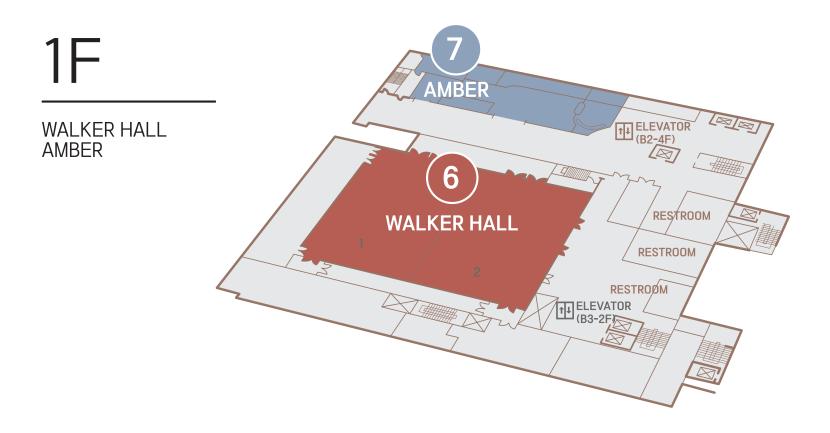






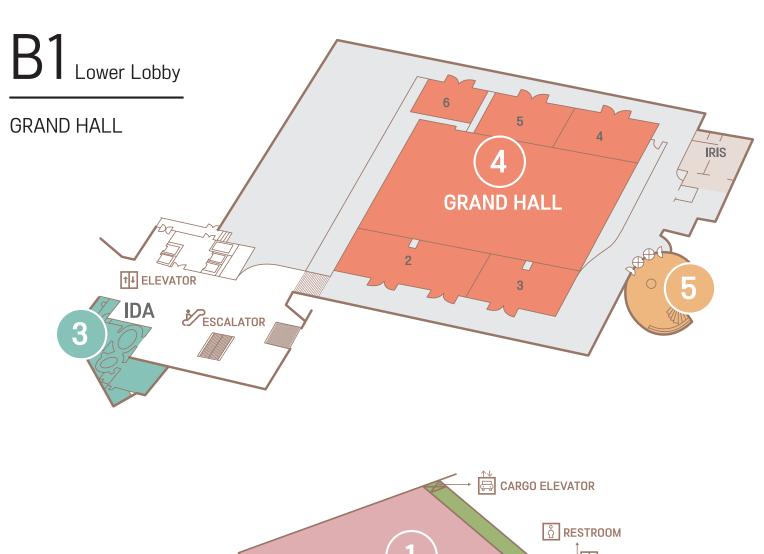
Venue information





- **10 OAK**Side Event | Volunteers' Room
- 9 PINE
 Side Event | Press Room
- 8 ART HALL
 Parallel Session 4

- 7 AMBER
 Side Event | Voting Room (30 Nov.)
 | Secretariat
- 6 WALKER HALL
 ICA Board Meeting | ICA AP Regional
 Assembly | Parallel Session 2 |
 Parallel Session 3



- B2
 VISTA HALL
 VISTA HALL

 VISTA HALL

 RESTROOM

 RESTROOM

 RESTROOM

 RESTROOM
- 5 GRAND HALL LOBBY
 Registration (30 Nov. 3 Dec.)
- 4 GRAND HALL
 Side Event | Exhibition (Hall 1-3) | Parallel
 Session (Hall 4) | Secretariat (Hall 5)
 Speaker's Room (Hall 6)
- 3 IDA Side Event | VIP Room

- 2 VISTA HALL LOBBY
 Exhibition | Lunch | Coffee Break
- 1 VISTA HALL
 Welcome Reception | Opening Ceremony |
 Plenary Session | Parallel Session 1 |
 Gala Dinner









Welcome

The 33rd World Cooperative Congress will be a historic moment for the global cooperative movement. We will not only be exploring our cooperative identity, but also showcase ways to build a more secure future. The Congress programme will aim to deepen the cooperative identity by **examining** its values, **strengthening** its actions, **committing** to its principles, and **living** its achievements. These four themes will be addressed through a range of plenaries and parallel sessions designed to highlight the cooperative difference. I look forward to welcoming you to Congress, be that in person in Seoul, the Republic of Korea or virtually.

REGISTER HERE









Speakers include



Ela Bhatt

Activist, Chancellor of
Gujarat Vidyapith
University and Chair of
Sabarmati Gandhi Ashram



Guy Ryder
Director General
International Labour
Organization



Young Bum, Park
Vice Minister, Ministry of
Agriculture, Food and
Rural Affairs, Korea



John Houston
Film Producer
and Director



Idoia Mendia
Second Vice President
(Vicelehendakari) and
Minister of Labor and
Employment of the Basque
Government



Iñigo Albizuri Landazabal Global Head of Public Affairs, Mondragon Corporation



Olivier De Schutter
UN Special Rapporteur
for Extreme Poverty
and Human Rights









Pre-Congress events

ICA Cooperative Research Conference & 3rd International Forum on Cooperative Law

28-30 November 2021

Within the framework of the 33rd World Cooperative Congress, two preparatory research-based events – the ICA Cooperative Research Conference (Research Conference) and the 3rd International Forum on Cooperative Law (Law Forum) will be organized in a hybrid format from 28 to 30 November 2021, with the aim to stimulate discussions during the Congress.

The Research Conference and the Law Forum will be organized physically in the Grand Walkerhill Hotel as well as virtually through the Congress online platform. Both research-based events will present about 180 research papers from 43 countries and organize 18 special panel sessions, all dedicated to the issue of the Cooperative Identity.

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ccr.ica.coop iuscooperativum.org





Side events



▲ (By invitation only) ■ (Open to all Congress registrants) ● (Separate registration required)

26 NOVEMBER

• ICA Youth Network workshop – Connecting & Inspiring Youth through Cooperatives (26-27 November) •

28 NOVEMBER

- ICA Youth Network Assembly & Executive Committee meeting ▲
- ICA Cooperative Research Conference (28-30 November) ■
- Research conference Young Scholars Programme

29 NOVEMBER

- 3rd International Forum on Cooperative Law (29-30 November) ■
- ICA-AP committee meetings
- CICOPA Asia and Pacific: strengthening synergies and collaboration among cooperatives in industry and services in the Asia and Pacific region
- 11th Asia and Pacific Regional Women's Forum
- ICA-AP Regional Board meeting ▲
- ICBA Seminar
- CICOPA General Assembly
- ICAO Executive Committee meeting
- ICA Board meeting

30 NOVEMBER

- ICA-AP Regional Assembly
- CHI Board meeting ▲
- ICAO General Assembly ▲

- ICBA General Assembly & Board Meeting ▲
- Cooperative Innovation Fair (30 November 3 December)

2 DECEMBER

OCDC Research lunch





14:00

GLOBAL COOPERATIVE IMPACT FUND (GCI) PROMOTING THE COOPERATIVE IDENTITY (2)

Presentation of a development fund project for the cooperative movement by the cooperative movement

Speaker Bruno Dunkel, Director, Inpulse, Belgium

14:30

ICA G20 WG PROMOTING THE COOPERATIVE IDENTITY IN THE G20 (2)

Presentation of the ICA G20 WG established in 2021 and its first successes

Facilitator Danila Curcio, Head of International Institutional Relations at Confcooperative, Italy

Stefania Marcone, Chief of the International Relations and European Policies Legacoop (Alliance of Italian Cooperatives), Italy

Speakers Howard Brodsky, Chair of the ICA G20 WG, CEO of CCA Global Partners, United States (pre-recorded)

Giuseppe Guerini, Vice Chair of the ICA G20 WG, President of CECOP-CICOPA Europe, member of the European Economic and Social Committee, Italy

Alessandro Hinna, Vice Chair of the ICA G20 WG, Italy

15:00

INTRODUCTION TO THE INTERNATIONAL COOPERATIVE ENTREPRENEURSHIP THINK TANK AND LAUNCH OF THE WORLD COOPERATIVE MONITOR 2021



The International Cooperative Entrepreneurship Think Tank (ICETT), established in Buenos Aires, Argentina in 2018 by the ICA, aims to strengthen cooperatives' entrepreneurial performance by seeking and using innovative ideas, research, education, and cooperation to address the challenges that cooperative enterprises are facing. It acts as a strategic hub to offer strategic thinking on cooperative entrepreneurship to demonstrate that the cooperative business model is a key differentiator for entrepreneurial competitiveness and strengthen cooperatives' business performance.

Facilitator Karen Zimbelman, Senior Director of Membership and Cooperative Relations, National Coop Grocers (NCG), USA

Speakers Martin Lowery, Chair, ICA 33rd World Cooperative Congress Task Force and ICA Identity Committee

Tarun Bhargava, Chair of the ICETT, IFFCO, India







15:00 PART I: SHARING STATE-OF-THE-ART OF ICETT'S WORK ON (2)

Facilitator Ilana Gotz, Senior Researcher, EURICSE

Speakers • Cooperative Identity as key Competitive Advantage – Inigo Albizuri, Mondragon Corporation (ICETT WG4 Leader)

- Future of Work Sarah de Heusch, Smart Coop, Belgium (ICETT WG1 Leader)
- Human Rights in Value Chains Marjaana Saarikoski, SOK, Finland (ICETT WG2 Leader)
- The World Cooperative Monitor and the SDGs Peter Westall, Midcounties Cooperative, United Kingdom (ICETT WG3 Leader)

15:00 PART II: LAUNCH OF THE 2021 AND 10TH ANNUAL ISSUE OF WORLD COOPERATIVE MONITOR (WCM) - EURICSE 2

Speakers Gianluca Salvatori – Secretary General, EURICSE

Chiara Carini – Senior Researcher, EURICSE

Peter Westall – Chief Values Officer, Midcounties Cooperative, United Kingdom

Closing Remarks – Bruno Roelants – ICA Director General

16:00 COFFEE BREAK







16:30

CONCLUSIONS OF THE ICA COOPERATIVE RESEARCH CONFERENCE AND INTERNATIONAL COOPERATIVE LAW FORUM



Open to all Congress participants, the main findings of the two research events that took place from November 28 to 30 will be discussed. In particular, the importance of research on cooperative identity will be discussed and the impact of this research on the daily operations of cooperatives in all sectors will be discussed.

Facilitator Martin Lowery, Chair of the Congress Task Force and ICA Identity Committee, ICA Board Director, United States

Speakers Sonja Novkovic, Professor of Economics and Academic Director of the International Centre for Co-operative Management at Saint Mary's University in Halifax, Canada

Hagen Henry, Adjunct Professor, Research Director at University of Helsinki, Finlande

Patrick Develtere, Professor International Development Cooperation University of Leuven, Belgium

Rapporteurs on the various themes

18:00 END OF CONGRESS PRE-EVENT

18:30

WELCOME TO THE ICA 33RD WORLD CONGRESS COCKTAIL (2)

Master of Ceremonies Gwangseog Hong Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman World Cooperative Congress communications team

Speakers Seoul Mayor (to be confirmed)

ICA Asia-Pacific President







19:00

CELEBRATING COOPERATIVE IDENTITY



Atautsikut / Leaving None Behind – by John HOUSTON, film producer, Canada

A lived story of a humanitarian project based on trust and the duty to help people. The importance of cooperatives and their identity (the identity of Inuit cooperatives is intimately linked to the very identity of the people who make them up), the capacity of these cooperatives to unite individuals and communities for a common good. John and in Inuit friend will speak from the bottom of their hearts.

Speakers John Houston, film producer, Canada

19:30

OPENING COCKTAIL OF THE COOPERATIVE INNOVATION FAIR



Welcome to the Cooperative Innovation Fair!

Here you will join cooperatives and organisations who will present their products, services and innovations to all Congress participants. We invite you to take this opportunity to become an exhibitor, increase your global visibility and network with Congress participants. There is unlimited space for exhibitors who choose to showcase their innovations on the Congress online platform with e-booths, which will be accessible to registered attendees one week before Congress begins on 1 December, and will remain online for a month. For those who choose to attend in person, Congress participants in Seoul will explore booths at the exhibition hall of the Grand Walkerhill Seoul Hotel. Space is limited, therefore we encourage you to reserve your booth space soon. For more information, download the Cooperative Innovation Fair exhibitor's manual. If you're ready, click here to complete the Coop Fair application form. You can also send an email to: coopfair@icaworldcoopcongress.coop







OPENING SPEECHES BY DIGNITARIES (2)



Master of Ceremonies Gwangseog Hong, Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman, World Cooperative Congress communications team

Speakers Ariel Guarco, ICA President, Argentina

Bruno Roelants, Director General, International Cooperative Alliance

Korean Dignitaries (TBC)

10:00 ALL ABOARD FOR A JOURNEY INTO OUR IDENTITY

Introduction to our journey

10:15 INSTRUCTION FOR THE DAY

Master of Ceremonies Gwangseog Hong, Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman, World Cooperative Congress communications team

COFFEE BREAK AT THE EXHIBITORS' FAIR







11:00

PLENARY 1 — EXAMINING OUR COOPERATIVE IDENTITY (2)



The cooperative identity unites us to work for the common good. Our values and principles give millions of people control of their own lives, their future, and serve as the strong foundation that sets cooperatives apart from other types of enterprises. How can our business model stay relevant in addressing today's global challenges?

Speakers Young Bum Park, Vice Minister, Ministry of Agriculture, Food and Rural Affairs, Republic of Korea

11:15

ROUND TABLE 1 — EXAMINING OUR COOPERATIVE IDENTITY - A UNIQUE OPPORTUNITY (2)





An expert panel will discuss the unique opportunities that our cooperative identity presents to us for meeting members' needs and attaining expanded market share, taking the ongoing crisis as an opportunity.

Facilitator Karina Lehoux Professional facilitator, Canada

Panelists Young Bum Park, Vice Minister, Ministry of Agriculture, Food and Rural Affairs, Republic of Korea

John Houston film producer, Canada

Hector Jacquet, Cooperativa Obrera, Argentina

Hilda Ojall, Representative of the ICA-Africa Gender Committee on the ICA-Africa Board, former Vice President (Africa) of the ICA Youth Network, Kenya

Akira Kurimoto, Senior Fellow, Japan Co-operative Alliance, Japan

12:3C

LUNCH AT THE EXHIBITORS' FAIR







PARALLEL SESSIONS: EXAMINING OUR COOPERATIVE IDENTITY THROUGH...

14:00 1.1 ... A STRONG COOPERATIVE BRAND 6





Good brand management has been shown to support business growth. In cooperatives, through the COOP marque and the dotcoop domain name, branding is also a reflection of the cooperative identity, with its values and principles, helping to build loyalty and increase the number of members. Cooperative branding can highlight cooperative identity and its components that most resonate with the public, like commitment to members and the community, while giving cooperatives a competitive edge. What is the best way to manage cooperative branding? What are the best examples? And how can we measure its impact?

Facilitator Ben Reid, O.B.E, member of the Board of DotCooperation (DotCoop), retired CEO of Midcounties Cooperative, ICA Board Director, UK (Live from the UK)

Panelists Roz Henry, CEO, Cooperative Business, New Zealand

Jen Horonjeff, Founder and CEO, Savvy Cooperative, USA

Phil Ponsonby, Group CEO, Midcounties Cooperative, UK

Isabelle Gagné, Director of Communications at Quebec Council for Cooperatives and Mutuals (CQCM), Canada Conseil québéquoi de la coopération et de la mutualité, Canada

Juan Pablo de Leon Murillo, Director of Communications at Caja Popular Mexicana, Mexico

14:00

1.2 ...INCLUSIVE GOVERNANCE (PRE-RECORDED) 8



Participation and inclusion of cultural, gender and age diversity are fundamental for a sound cooperative governance, and they are at the heart of our cooperative identity. To keep these characteristics alive, we must continuously question ourselves: Are we inclusive enough? What can we do to keep the cooperative identity appealing to everyone? How do we make sure our governance practices are inclusive and welcoming to all?

Facilitator Maria Eugenia Pérez Zea Chair of ICA Gender Equality Committee, President of ASCOOP, ICA Board Director, Colombia

Panelists Woonjeong Baek, Vice Chairperson, iCOOP, Republic of Korea

Ruth Jelimo Kosgei, Treasurer, Lelechego Marketing Cooperative Society, Kenya

Luz Adriana Izquierdo Hincapié, Manager of Culture and Work Environment, Grupo COOMEVA, Colombia

Ann Hoyt, Board Chair, Group Health Cooperative of South Central Wisconsin, United States

Manuel Felipe Issa Abadia, Corporate Manager of Human Management, Grupo COOMEVA, Colombia







14:00

1.3 ...EDUCATIONAL OPPORTUNITIES (PRE-RECORDED)



Cooperative Principle #5 provides cooperatives with the basis to prioritise education, training and information for all. It's necessary to make cooperative curricula commonly and readily available at all levels of educational institutions, from elementary and secondary schools to college and university degree programs. What are the best emblematic examples? What have we learned from them? How can they be disseminated faster?

Facilitator Onofre Souza, President of Organização das Cooperativas Brasileiras de Mato Grosso (OCB/MT), ICA Board Member, Brazil

Panelists Karen Miner, Managing Director, International Centre for Co-operative Management of the Sobey School of Business, Saint Mary's University, Canada

Sonja Novkovic, Chair of the ICA Committee of Cooperative Research

Esther Gicheru, Deputy Vice Chancellor Finance Planning & Administration of The Co-operative University of Kenya

Akira Kurimoto, Senior Fellow, Japan Co-operative Alliance, Japan

Lidia Voynash, Director of the Department of Personnel Policy, Education and Science of COOP Ukraine (Ukrkoopspilka)

Federico Li Bonilla, Chair of UNED, Costa Rica

Peter Westall, Chief Values Officer Midcounties Cooperative, United Kingdom

Sarah Alldred, Head of International Partnerships, The Co-operative College, United Kingdom

Neil Calvert, Dean, The Co-operative College, United Kingdom

Raúl Colombetti, Chair of Sancor Seguros Foundation, Argentina

Abdul Rahman Abdul Razak Shaik, Associate Professor of ANGKASA, Malaysia

Daejoong Kang, President, National Institute for Lifelong Education(NILE), Republic of Korea

Ainara Udaondo, Director, LANKI Institute of Cooperative Research, Mondragón University,







14:00

1.4 ... COOPERATIVE CULTURE AND SAFEGUARDING CULTURAL HERITAGE 6



In 2016, UNESCO, via the German cooperative movement, recognized cooperatives as an Intangible Cultural Heritage of Humanity. UNESCO's decision is an important acknowledgment of the dedication shown by millions of people working in cooperatives all over the world. What is the implication of this honour? How can we promote it to strengthen the pride in, and value of cooperative identity worldwide?

Facilitator Stefania Marcone, Chief of the International Relations and European Policies Legacoop (Alliance of Italian Cooperatives), Italy

Panelists Thomas Mende, Vice President and Head of Committees and Communication, DZ Bank, Germany (Seoul)

Thomas Knubben, Director Institute of Cultural Management, Ludwigsburg University of Education, Germany

Giovanna Barni, President, COOPCULTURE and Culturmedia, Italy

Ouim Aziz, Director, Cooperative Af Toudarte, Morocco (Live from Morocco)

Dinara Chochunbaeva, President, Kyrgyz handicraft association, Kyrgyz Republic (Online)

Hyunggeun Yoon, CEO, Hansalim, Republic of Korea

Christine M Merkek, Cologne/Germany International Expert, Senior Adviser Member, UNESCO_EU Expert Facility Cultural Governance and Creative Economy (2011-2022) Co-Chair, EU OMC Group Cultural dimension of Sustainable Development (2020-2022) – (Online)

David Smith, Board Member, Newport Credit Union; Trustee, Robert Owen Memorial Museum; Pro bono Secretary/Organiser Co-operatives & Mutuals Wales, UK (Live from the UK)







14:00

1.5 ...THROUGH PARTNERSHIPS WITH GOVERNMENTS (2)



Many cooperatives have been created through grassroots campaigns. Others have been promoted and supported by governments as part of a country's economic strategy. Others have successfully developed a partnership ecosystem with governments through public policy co-creation and co-management. It has been shown that such approaches can be effective in growing the cooperative movement, especially in rural and marginalised communities. What lessons can we learn from these approaches? How can we encourage more governments to consider these approaches as part of their strategy for a sustainable future for all?

Facilitator Dr. Youngkon Koh President, Korea Institute for Cooperative Development (KICD), Republic of Korea

Panelists Jae Ho Lee, NACF, Republic of Korea

Peter Hunt, Managing Partner, Mutuo, England

Ivan Asiimwe, General Secretary, UCA, Uganda

Patxi Olabarria, President, CSCE – EKGK, Spain

Danilo Gutierrez, Executive Director, INACOOP, Uruguay

Tarun Bhargava, Deputy General Manager, Indian Farmers Fertilizer Cooperative Ltd., Chair of ICETT, India

Marie-Josée Paquette, CEO, Conseil québéquois de la coopération et de la mutualité. Canada

15:30 COFFEE BREAK AT THE EXHIBITORS' FAIR







16:00

PLENARY—WHAT EMERGES FROM THE PLENARY SESSION AND PARALLEL SESSIONS? AN INTERVIEW WITH THE RAPPORTEURS





Facilitator Martin Lowery, Chair of the Congress Task Force and ICA Identity Committee, ICA Board Director, United States

Panelists P.1. Savitri Singh, Director, International Relations, Ational Cooperative Union of India (NCUI), India

S 1.1, Violetta Nafpakititi, Managing Director, DotCooperation LLC, UK

S 1.2, **Tamala Blalock**, NCBA Vice President for Cooperative Relations, United States

S 1.3, **João Martins**, OCB, Brazil

S 1.4, Santosh P. Kumar, ICA Director of Legislation, Belgium

S 1.5, Hyunwoo Kim, Senior Manager, National Agriculture Cooperative Federation (NACF), Republic of Korea

16:40 IMPORTANCE OF THE COOPERATIVE IDENTITY FOR THE FUTURE OF WORK (2)



Speakers Guy Ryder, Director General, International Labour Organization, Geneva (Live from Geneva)

17:00

INSTRUCTIONS FOR DAY 2 (2)



Masters of Ceremonies Gwangseog Hong Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman World Cooperative Congress communications team

END OF DAY 16:45

19:00 GALA







09:00

WELCOME WORDS 2

Masters of Ceremonies Gwangseog Hong Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman World Cooperative Congress communications team

09:10

PLENARY 2 — STRENGTHENING OUR COOPERATIVE IDENTITY (2)



Innovation and entrepreneurship are more important than ever in facing today's complex global economy. The people-centred cooperative model nurtures talent, creativity and encourages innovative ideas to create a more humane and inclusive society. How do we make our cooperative identity a competitive advantage in the global market?

Speakers Idoia Mendia Second Vice President (Vicelehendakari) and Minister of Labor and Employment of the Basque Government

Iñigo Albizuri Landazabal Director of Public Affairs, MONDRAGON Corporation, President, CICOPA, Spain

09:25

ROUND TABLE — STRENGTHENING OUR COOPERATIVE IDENTITY — THE BEST OF IT (2)





This expert panel will discuss whether cooperatives, by reinforcing their identity, have a unique business opportunity to innovate beyond current market conditions – as their performance after the global crash of 2008 and during the pandemic crisis suggest.

Facilitator Karina Lehoux Professional facilitator Canada

Panelists Idoia Mendia Second Vice President (Vicelehendakari) and Minister of Labor and Employment of the Basque Government

Iñigo Albizuri Landazabal Director of Public Affairs, MONDRAGON Corporation, President, CICOPA, Spain

Seungkwon Jang, Professor Department of Management of Co-operatives, Graduate School Sungkonghoe University, Republic of Korea

U. S. Awasthi, managing director, IFFCO, India

Sylandi Brown, Marketing & Communications Specialist, Middle Georgia EMC, United States







10:40

COFFEE BREAK AT THE EXHIBITORS' FAIR

PARALLEL SESSIONS: STRENGTHENING OUR COOPERATIVE IDENTITY BY...

11:10

2.1 ... TAKING ADVANTAGE OF THE DIGITAL AGE 6



The digital economy is around us. It transforms the world as we know it. From the "new normal" introduced by COVID-19, business models are emerging motivated by positive social impact, sustainable development and inclusion of gender and cultures. However, the digital economy is profoundly disrupting the world of work. What must be done to remain a source of inspiration while respecting members and their common interest? How can cooperatives guarantee a bright future for workers while going digital?

Facilitator Dr. Saji Gopinath Vice Chancellor of Kerala University of Digital Sciences, Innovation and Technology, India

Panelists Bitange Ndemo, Professor of Entrepreneurship, University of Nairobi, School of Business, Kenya

Louis Cousin, Sales Director, Startin'blox, Canada

Maria Rita Valencia Molina, National Manager of Education and Democracy, Cooperativa Medica del Valle y de Profesionales de Colombia, Coomeva, Colombia

Sarah de Heusch, Institutional Affairs Officer, Smart, Belgium







11:10

2.2 ... SUPPORTING AN ETHICAL VALUE CHAIN MANAGEMENT



All types of organizations need to demonstrate an ethical, strong and resilient value chain that meets the highest standards to fight modern slavery, financial crime and climate change. Cooperative members are demanding more information on the products and services they consume. Regulators are considering stricter enforcement programs with substantial penalties for those who do not comply. How satisfactory are the relationships of cooperatives to current partner organizations in various value chains? Are there more business opportunities within the global Fair-Trade? Are secondary and tertiary cooperatives being used for leveraging the regional and global markets? Are they providing enough support to primary cooperatives and their communities?

Facilitator Marjaana Saarikoski, Communication Director, SOK, ICA Board Director, Finland

Panelists Mayuko Asahina, Director of Brand Strategy Division, Japanese Consumers' Co-operative Union (JCCU), Japan

Philippe Vanhuynhegem, Chief, Fundamental Principles and Rights at Work Branch, ILO, Geneva, Switzerland

Nina Elomaa, Senior Vice-President, SOK, Finland

Anne Chappaz, Chief, Institutions and Ecosystems, International Trade Centre, Geneva, Switzerland

Jane Kathuku - Managing Director, Kenya Cooperative Coffee Exporters

Younghyang Kim, President of Dure Consumer's Co-operative Federation, Republic of Korea







11:10

2.3 ...HAVING A STRONG ENTREPRENEURIAL NETWORK (2)



Innovation and entrepreneurship require the ability to connect to a large support network of people, ideas and financial resources. Successful cooperative partnerships and groupings, both sectoral and cross-sectoral, have developed in many countries over the last decades, based on cooperative Principle #6: cooperation among cooperatives. Can strong global networks of cooperatives be created to increase market shares and enter new ones? How do cooperatives pool entrepreneurial support services for start-ups, worker and community buyouts?

Facilitator Tarun Bhargava, Deputy General Manager, Indian Farmers Fertilizer Cooperative Ltd., Chair of ICETT, India

Panelists E.G., Nadeau, Co-Director, The Cooperative Society Project, USATarun Bhargava, Deputy General Manager, Indian Farmers Fertilizer Cooperative Ltd., Chair of ICETT, India

Javier Goienetxea, President of the Congress, MONDRAGON Corporation, Arrasate, Spain

Mirai Chatterjee, Chairperson, SEWA Cooperative Federation, India



2.4 ... MEETING FUTURE CAPITAL NEEDS (PRE-RECORDED) 4



Based on their identity, cooperative enterprises have a specific capital structure because of their ownership and control system, with limited nominal capital contributed by members, while building long-term reserve funds. As a result, cooperatives strive to find innovative ways to build capital in order to support their development and make sure their capitalization model is taken into consideration by regulators. What should be done to ensure a form of capital management that allows for cooperatives to innovate, be resilient, grow and succeed in their mission?

Facilitator Gerardo Almaguer, President and CEO of Développement international Desjardins (DID), Canada

Panelists Ibrahima Keïta, Directeur Général à Kafo Jiginew, Mal

Sylvia Okinlay-Paraguya, General director, NATCCO, Philippines

David Venegas, CEO, Café Perú, Peru

Lori Kerr, General Director, FinDev Canada (TBC)







11:10

2.5 ... SUPPORTING ENTREPRENEURIAL INNOVATION 6



According to their international definition, cooperatives are characterized by being both enterprises and associations, and their true identity can only be acquired if a balance between the two elements is maintained. Therefore, entrepreneurial innovation must embody cooperative values and principles. What are their growth trajectories? How have cooperatives pursued entrepreneurial innovation while embodying cooperative values? What challenges must cooperatives overcome to become successful future businesses?

Facilitator Chanho CHOI, Senior Consultant, Korea Institute for Cooperative Development, Republic of Korea

Panelists Jeonghee Kim, Chairperson, iCOOP, Republic of Korea

Akira Kurimoto, Senior Fellow, Japan Co-operative Alliance, Japan

Alejandro Simón, CEO of Sancor Seguros & President of CITES (Centre for Technological, Business and Social Innovation), Argentina

Jose Mari Luzarraga, Co-founder, Mondragon Team Academy (MTA World) and Professor, Mondragon University, Spain

12:40

LUNCH AT THE EXHIBITORS' FAIR



PLENARY - WHAT EMERGES FROM THE PLENARY SESSION AND PARALLEL SESSIONS? - AN INTERVIEW WITH THE RAPPORTEURS





Facilitator Martin Lowery, Chair of the Congress Task Force and ICA Identity Committee, ICA Board Director, United States

Panelists P.2, Alireza Baneifar, International Affairs Manager, Iran Chamber of Cooperatives, Tehran, Iran

S 2.1, Balu lyer, Regional Director Asia and Pacific International, Co-operative Alliance

S 2.2, **Todor Ivanov**, Secretary General, Eurocoop

S 2.3, Ander Etxeberria Director of Cooperative Dissemination, Mondragon Corporation, Spain

S 2.4, **Bruno Dunkel**, Director, Inpulse, Belgium

S 2.5, Juhee Lee, Manager of International team, SAPENet Development Center (iCOOP), Republic of Korea







14:40

PLENARY 3 — COMMITTING TO OUR COOPERATIVE IDENTITY (LIVE FROM INDIA) (2)



Inclusion and humanity are at the core of our identity, making cooperatives a valuable tool in the construction of positive peace. We respond to the needs of refugees, rebuild after natural disasters, look after the most vulnerable, and respond to the ravages of a global pandemic. These crises are constantly threatening an increasingly globalised economy. How can cooperatives work together to bring about positive and lasting change in the world?

14:55 ROUND TABLE — COMMITTING TO OUR COOPERATIVE IDENTITY FOR A POSITIVE GLOBAL CHANGE

The expert panel will discuss the present and future roles of cooperatives in affecting positive global change. Cooperatives have been very much involved and have very much to offer regarding peace construction and reconstruction, addressing the needs of refugees and manage natural disaster recovery.

Speakers Ela Bhatt Founder of the Self-Employed Women's Association of India (SEWA), India (Live from India)

Facilitator Karina Lehoux Professional facilitator, Canada

Panelists Ela Bhatt Founder of the Self-Employed Women's Association of India (SEWA), India (Live from India)

Giuseppe Guerini, Vice Chair of the ICA G20 WG, President of CECOP-CICOPA EUROPE

Pauline D'Amboise, Secretary General and Vice-president Governance and Sustainable Development, Desjardins Group, Canada (Pre-recorded)

Bill Cheney, WOCCU Worldwide Foundation Board member & SchoolsFirst FCU president, USA

Ana Aguirre, Co-Founder and Worker-Owner, Tazebaez Co-op, Vice Chair for Europe ICA Youth, Spain







16:10

COFFEE BREAK AT THE EXHIBITORS' FAIR

PARALLEL SESSIONS: COMMITTING TO OUR COOPERATIVE IDENTITY FOR...

16:40

3.1...THE SURVIVAL OF THE PLANET (PRE-RECORDED) 4



The top priority of a majority of institutions on the planet is to act on climate change. Covid-19 has highlighted the interdependence between the degradation of the environment and health risks – but cooperatives had already been firmly committed to UN Sustainable Development Goals, long before the pandemic. How does the global cooperative movement fight against climate change? What measures are being taken in cooperative sectors – agriculture, fisheries, consumption, housing, health, banking, insurance, industry and services, etc. to mitigate the adverse effects of the climate crisis and build resilience? How do the different cooperative sectors address the loss of biodiversity? What are the best coping strategies?

Facilitator Graciela Fernandez, President, Cooperatives of the Americas, ICA Board Director, Uruguay

Panelists Chikako Futamura, Executive Director, Japanese Consumers' Cooperative Union (JCCU), Japan

S.P. Singh, Managing Director, Indian Farm Forestry Development Cooperative Ltd. (IFFDC), India

Aboma Anuma Getachew, Capacity Building and Cooperative Support Senior Expert, Oromia Coffee Farmers' Cooperative Union, Ethiopia

Yanio Concepcion, President, Cooperativa Vega Real, Dominican Republic

Hugo Villalta, Business Director, CoopeServidores, Costa Rica

Clara Maffia, Director, Institutional Relation, OCB, Brasil







16:40

3.2 ... PEACE AND EQUALITY 8



According to the ICA Declaration on Positive Peace through Cooperatives (2019), peace based on "good contribution in the community, particularly cooperation and integration, reconciliation and equality" is **positive peace**. Many times, cooperatives have been directly involved in positive peace initiatives without being necessarily recognized for the direct role they have played. Does support for positive peace feature prominently in the global cooperative movement? How do their actions translate into restoring post-conflict peace and stability, conflict prevention, natural disaster recovery and the refugee crisis?

Facilitator Om Devi Malla, Senior vice chairperson of National Cooperative Federation of Nepal, ICA Board Director, Nepal

Panelists Maria Eugenia Pérez Zea, Chair of ICA Gender Equality Committee, President of ASCOOP, ICA Board Director, Colombia Malena Riudavets, vice-president of COCETA, Spain

Claudia Sanchez Bajo, Researcher, CESOT, Faculty of Economics, University of Buenos Aires, Argentina (Live from Geneva)

Mijung Jung, Asia Pacific Alliance for Disaster Management KOREA Republic of Korea







16:40

3.3 ... COOPERATIVE DEVELOPMENT ACROSS THE WORLD (2)



By giving local communities direct control over their destiny, whether in agricultural production, health, housing, education, industry, retail, banking or energy, cooperatives play a decisive role in the world economy. There are lessons to be learned from successes and failures in international cooperative development. What lessons have been learnt from the ICA-EU Partnership programme in cooperative development? How have the values and principles which are part of the cooperative identity been important in this process?

Facilitator Anders Lago, Chair of HSB, Chair of the ICA International Cooperative Development Platform, ICA Board Director, Sweden

Panelists Patrick Develtere, Professor International Development Cooperation University of Leuven, Belgium

Camila Pineiro, Practice Area Director, NCBA CLUSA, USA

Guy Tchami, Programme Manager, International Labour Organisation, Switzerland

Xiomara Nunez DE Cespedes, Chair of Cooperatives of the Americas Gender Committee, President Gender Committee COOPROENF, Dominican Republic

Chris Oluoch, Program Director, Fairtrade Africa, Kenya







16:40

3.4 ...STRENGTHENING THE COMMUNITY 6



Cooperative Principle #7: Concern for Community emphasizes the cooperative contribution to local community development, while promoting the economic participation of their members. The cooperative model has the potential to play a key role in communities facing various social problems, such as poverty, inequality and unemployment. It is an excellent model for building circular and autogenous communities by promoting the revitalization of the regional economy, creating jobs and increasing the social and economic participation of members in community development. How can this be enhanced to help communities facing various social issues? How can the cooperative movement help build independent, self-reliant communities that will reinvest their own knowledge and resources back in the community itself?

Facilitator Eric Bidet, Co-president of Addes and professor at Le Mans University, France

Panelists Elena Perez, Deputy Minister of Labor and Social Security, Basque Government, Spain

Sokchiveneath Taing Chhoan, Senior manager, Socio-Economic Development, Fédération des coopératives du Nouveau-Québec, Canada

Moon Bokyung, General manager of Gyeonggi-do Social Economy Center, Republic of Korea

Masahiro Higa, JCA Senior Managing Director, Japan







16:40

3.5 ... FACING CRISES WITH STRENGTH 6



The COVID-19 pandemic is the best example of how disasters often occur unexpectedly and cause social, health and economic harm. Our open democratic system helps us face and overcome health, social and economic crises. Cooperatives have repeatedly shown resilience to crises. What have cooperatives done to emerge from this crisis?

Facilitator Sangyoun Lee, Professor of Sungkonghoe University, Republic of Korea

Panelists Minsu Kang, Director, Seoul Cooperative Support Center, Republic of Korea

Gianluca Salvatori, Secretary General, Euricse, Italy

Todor Ivanov, Secretary-General, CCW / Euro Coop, Belgium

Rosa Lavin, President, Konfekoop, Spain

Lucia Lacuesta, title, Organization, Country

Younghyang Kim, President, Dure Consumer's Cooperative Union, Republic of Korea

18:10 END OF DAY TWO







09:00

WELCOME WORDS 2



Master of Ceremonies Gwangseog Hong, Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman, World Cooperative Congress communications team

09:10

PLENARY - WHAT EMERGES FROM THE PLENARY SESSION AND PARALLEL SESSIONS? AN INTERVIEW WITH THE RAPPORTEURS





Facilitator Martin Lowery, Chair of the Congress Task Force, and the ICA Identity Committee, ICA Board Director, United States

Panelists P.3, Sumi Cho, World Cooperative Congress Local Coordinator, Seoul, Republic of Korea

- S 3.1, **Danilo Salerno**, Regional Director, Cooperatives of the Americas, Costa Rica
- S 3.2, **Diana Dovgan**, Secretary General CICOPA, Belgium
- S 3.3, Marc Noël, ICA International Development Director, Belgium
- S 3.4, Ahyoung Kim, iCOOP Fellow Research Professor in the Department of Management of Co-operatives at Graduate School of Sungkonghoe University, Republic of Korea
- S 3.5, Sungsoon Park, Board member, CoopY Cooperative, Republic of Korea







09:45

PLENARY 4 — LIVING OUR COOPERATIVE IDENTITY (2)



The foundation of our identity drives cooperatives to pursue fundamental positive change in our world such as support for the UN's 2030 Sustainable Development Goals. As grassroots organisations led by their members, cooperatives are working strongly to offer effective approaches to sustainable development in the communities in which they are rooted. But how are UN global policies being turned into effective local actions?

Speakers Olivier De Schutter United Nations Special Rapporteur on extreme poverty and human rights (pre-recorded)

PRESENTATION OF SDGs STUDY (2)

Speakers Nazik Beishenaly Leuven University, Leader of the study of the impact of cooperating on SDGs, Eugenia Belgium

10:10 ROU

ROUND TABLE — LIVING OUR IDENTITY FOR THE BEST OF SDGs (2)



Representatives of the ICA sectors will present their top three ideas for addressing the Sustainable Development Goals. Attendees will have the opportunity to comment and add ideas to the discussion.

Facilitator Karina Lehoux Professional facilitator, Canada

Speakers Nazik Beidhenaly, Leuven University, Leader of the study of the impact of cooperating on SDGs, Belgium

Panelists Bhima Subrahmanyam, President, International Cooperative Banking association (ICBA),ICA,Brussels Managing Director/CEO, NAFSCOB, Mumbai

Anders Lago, President, Cooperative Housing International (CHI)

Carlos Zarco President, IHCO, director, Fundacion Espriu, Spain

Shaun Tarbuck, CEO, ICMIF, UK

Giuseppe Guerini, Vice President, CICOPA, Italy

Ryota Koyama, Professor, Faculty of Food and Agricultural Sciences, representing ICAO Fukushima University, Japan







11:10

COFFEE BREAK AT THE EXHIBITORS' FAIR

PARALLEL SESSIONS: LIVING OUR COOPERATIVE IDENTITY WITH...

11:40 4.1 ... REWARDING JOBS 4





To maintain the cooperative movement's vision of fair and ethical economic development to ensure a bright future and rewarding jobs, more autonomy and active participation for workers, cooperatives must adapt to the changes brought about by computer systems and AI. They demonstrate a high level of innovation in creating new forms of work and working relationships. How will the relationship between unions and cooperatives look like in the future? What lessons can we learn from these new approaches?

Facilitator Osamu Nakano Japan Workers' Co-operative Union (JWCU), Japan

Panelists Anna Biondi, Deputy Director, ILO Actrav (Live from Switzerland)

Youngmi Choi, Life Magic Care Cooperative, Republic of Korea

Anne Laure Degris, Director, SMart, Belgium

Mirai Chatterjee, President, SEWA Cooperative Federation, India

Bahman Abdollahi, President, Iran Chamber of Cooperatives, Iran







11:40

4.2 ... ACCESSIBLE HEALTH AND SOCIAL SERVICES 8



There are few issues that unite people around the world more than health care and health-related social services, especially under a global pandemic. Cooperatives have excelled in both fields and offer a unique alternative to the debate between public and private services. What innovative approaches have been implemented to face the growing cost of health care? How are cooperatives meeting the growing needs of both aging populations and vulnerable people? What might a cooperative program reflecting the future of care look like? How can the cooperative movement contribute to making health a priority for all?

Facilitator Dr. Carlos Zarco, President, IHCO, director, Fundacion Espriu, Spain

Panelists Hotaka Hara, Former Board Member, Health and Welfare Cooperatives Federation, Japan

Aeng Min, Executive Director, Korea Health Welfare Social Cooperative Federation, Republic of Korea

Giuseppe Milanese, President, Confcooperative Sanità, Italy

Gilberto Quinche, Coomeva, General Manager of the Health Sector, Colombia

Nancy Heinrichs, NorWest Coop Community Health, Executive Director, Canada







11:40

4.3 ...ENHANCED FOOD SECURITY





The relationship between food production and consumption is being tested in many ways – climate change, drought, flooding, refugee displacement, and rural depopulation. Particularly acute is the disruption of the chains of production and distribution. This, however, has provided a renewed role to cooperatives engaged in agricultural production. How do cooperatives address new ways to ensure production in food systems? How does this contribute to building sustainable, ethical and inclusive value chains?

Facilitator Musa Sibandze, President, Eswatini Farmers' Cooperative Union, Eswatini

Panelists Toru Nakaya, President, JA Zenchu, Japan

Guilherme Brady, Chief of Unit, Family Farming Engagement and Parliamentary Networks, FAO, Italy, Rome

Seunghyun Cho, Assistant Research Fellow, NH Economic Research Institute at National Agricultural Cooperative Federation, Republics of Korea

Simona Cavazzutti, President, Confederation of Rural Cooperatives of Paraguay – CONCOPAR, Paraguay (Pre-recorded)

Aline Mugisho, Executive Manager, Innovative Youth in Agriculture Project (I-Youth), Nigeria







11:40

4.4 ... AFFORDABLE HOUSING AND ENERGY





Access to affordable housing and affordable energy are closely linked. Cooperatives have a role to play in the provision of both. Can housing cooperatives be instrumental in providing clean, affordable energy to their members? Are there opportunities for collaboration with cooperatives in the energy sector?"

Facilitator Alexandra Wilson Retired CEO of The Agency for Co-operative Housing, ICA Board Director, Canada

Panelists Dirk Vansintjan, President, RESCoop.eu, Belgium (Pre-recorded)

Aaron Thornell, Customer and Member Manager, The Ottawa Renewable Energy Co-operative (OREC), Canada (Live from Canada)

Guido Schwarzendahl, Managing Director, Bauverein Halle & Leuna eG, Germany

Sido Hyemin Kim, Chairperson, Minsnail Housing Co-op, Republic of Korea

Ana Dzokic, Founder of Elektropionir Energy Cooperative, Belgrade, Serbia (Live from Serbia)

David Avina, Assistant Director Member Services, Urban Homesteading Assistance Board (UHAB), United States (Live from USA)

Thomas Boisvert St-Arnaud, Founding Member and President of Poisson Entêté cooperative, Canada







11:40

4.5 ... WITHIN THE SOCIAL AND SOLIDARITY ECONOMY





Cooperatives and other social and solidarity economy actors working with local governments in delivering services within society constitute an engine to improve local and territorial development. It is recognized that the social and solidarity economy (SSE) create wealth in urban and rural areas and contributes to sustainable local and territorial development. What are the best practices in such partnerships? How do we develop policies and programs that are favourable to the social and solidarity economy?

Facilitator Laurence Kwark, Secretary General, Global Social Economy Forum, Republic of Korea

Panelists Ilcheong YI, Senior Research Coordinator, UNRISD, Switzerland

Victor Van Vuuren, Director, ILO, Switzerland (Live from Switzerland)

Elisa Carolina Torrenegra Cabrera, Co-president of the IFSSE / Executive director, Gestarsalud, Colombia

Ariel Guarco, President, ICA, Argentina

Alexandre Roig, President, INAES (National Institute of Association and Social Economy), Argentina (Pre-recorded)

Béatrice ALAIN, Executive Director, Chantier de l'économie sociale, Canada

Stéphane Pfeiffer, Vice Mayor in charge of housing, employment, SSE, and innovative economies, City of Bordeaux, France

13:10

LUNCH AT THE EXHIBITORS' FAIR







14:40

PLENARY - WHAT EMERGES FROM THE PLENARY AND PARALLEL SESSIONS? 2 AN INTERVIEW WITH THE RAPPORTEURS





Facilitator Martin Lowery, Chair of the Congress Task Force and the ICA Identity Committee, ICA Board Director, United States

Panelists P4 Robby Tulus

S 4.1, Sion Whellens, Client Services Director, Calvert Cooperative, UK

S 4.2, Jose Perez, Secretary-General, IHCO, Spain

S 4.3, Sifa Chiyoge, Regional Director, ICA-Africa

S 4.4, Julie Lapalme, Secretary General, Cooperative Housing International, Canada

S 4.5, Benjamin Jouannes, Global Social Economy Forum, Republic of Korea

15:15

SIGNATURE OF THE CHARTER OF THE INTERNATIONAL COALITION OF THE SOCIAL AND SOLIDARITY ECONOMY (2)



Facilitator Laurence Kwark, GSEF

Panelists Ariel Guarco, President, ICA

Pierre Hurmic, President of GSEF, Mayor of Bordeaux, France, President of GSEF

Sibylle Reichert, Executive Director of AIM, Brussels, Belgium

Elisa Carolina Torrenegra Cabrera, Co-president of the IFSSE / Executive director, Gestarsalud, Colombia

Shaun Tarbuck, CEO, ICMIF, UK







15:45

CONGRESS OUTCOMES (2)

Speakers Martin Lowery, Chair of the Congress Task Force and the ICA Identity Committee, ICA Board Director, United States

Bruno Roelants, Director General, ICA, Brussels, Belgium

16:10

CLOSING CEREMONY (2)



Master of Ceremonies Gwangseog Hong, Team leader of the NACF, and deputy Secretary General of ICAO

Zuraidah Hoffman, World Cooperative Congress communications team

Speakers Yolanda Díaz Pérez, Second Deputy Prime Minister. Minister of Labour and Social Economy of the Government, Spain (Pre-recorded)

Representatives of Korean Government (TBC) Chairperson of Korea Cooperative Solidarity

Vice governor of Gyeonggi Province

Ariel Guarco, President, ICA, Buenos Aires, Argentina

END OF THE 33rd WORLD COOPERATIVE CONGRESS

Post-Congress Events

4 DECEMBER

- Global Round Table of governmental authorities
- Coop Tour & City Tour

▲ (By invitation only) ■ (Open to all Congress registrants)







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